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June 2016– current, Theresa Pugh Consulting, LLC, Alexandria, VA. A Washington, D. C. area consulting firm specializing in regulatory advocacy before U. S. EPA, OSHA, DOT, Council on Environmental Quality, and OMB. Company is woman-owned small business with specialty in small business advocacy using regulatory tools to force regulatory agencies to consider costs and operational impacts.

Bloomberg–Johns Hopkins Covid19 virus tracing training and certification for local public health departments or private sector with contact tracing consulting needs.

Consulting clients in electric utilities, oil/gas and manufacturing available upon request. Participated in nine U. S. Small Business Administration/EPA regulatory panels. Volunteer, North American Electric Reliability Corp. (NERC), Single Point of Disruption Bulk Electric Study, 2017.

Jan.5, 2015–March 11, 2016 Vice President, Environment, Health & Construction Policy, Interstate Natural Gas Association of America, Washington, D.C. Directed regulatory projects before EPA and OSHA with emphasis on regulating methane and ozone pollution for natural gas pipeline sector. Oversight of contractors with in multi-year research projects to address regulations and environmental research. Review of pending environmental legislation.

August 2001–December 2014 Director, Environmental Services (Registered lobbyist) American Public Power Association (APPA); Washington, D. C. Directed regulatory advocacy before the U. S. EPA, DOE, OMB, CEQ and Congress for water, air, waste and CO<sub>2</sub> regulations and policy. Lead on Clean Power Plan regulation. Managed > \$350,000 consulting budget; two committees, and managed nine contractors. Technical advisor to CEOs on EPA regulations to address climate change. Regulatory advocacy/project management on water policy, water–energy, effluent guidelines, geologic sequestration of CO<sub>2</sub>, and cross media pollution. Managed environmental regulatory filings including regulating CO<sub>2</sub> for power sector. Wrote talking points for financial rating agencies, state regulators, and PUC commissioners. Prepared witnesses for Congressional hearings. Served on nine SBA Regulatory Review Panels.

Designed and managed “Impact of Greater Reliance on Natural Gas for Electricity Generation”. Testified or presented before numerous public policy organizations including FERC, state legislators, U. S. EPA, CEQ, CEA, and OMB. Infrastructure study available online at [www.publicpower.org/files/PDFs/ImplicationsOfGreaterRelianceOnNGforElectricityGeneration.pdf](http://www.publicpower.org/files/PDFs/ImplicationsOfGreaterRelianceOnNGforElectricityGeneration.pdf) Managed comment project before FERC regarding fuel diversity, gas–electric day, and electricity reliability, Jan. 2009. Analysis of natural gas supplies, pipeline, storage and dispatch for electric utility sector in anticipation of fuel switching and retirements/mothballing of coal fired power

plants. Leadership participation in multiple regulatory advocacy projects and coalitions including Utility Air Regulatory Group. Analysis and policy recommendations on climate legislation before U. S. Congress, key states, and developments for international treaties. Wrote testimony before Congress on water use, water pollution, and climate legislation (2002–2015). Directed Environmental Management Systems (EMS) project for utility sector. Liaison to other organizations on gas–electric and water utility issues.

August, 1999–June 2001 Manager, Regulatory Affairs (Water & Air), American Forest & Paper Association; Washington, D. C. Managed effluent guidelines (chlorine), mercury regulations, and hormone mimickers in paper sector. Managed projects of testing and analysis in anticipation of revisions to existing effluent guidelines for tissue sector. Association liaison to American Council for Capital Formation and Climate Change Coalition, and represented forest/paper sector before Conference of Parties (COP–IV) in Bonn, Germany (international climate treaty conference). Arranged all advocacy projects before U. S. EPA, OMB, and CEQ on cooling water, and mercury issues.

April 1994– May, 1999 Manager, Regulatory Affairs, American Petroleum Institute (API), Washington, D.C. Directed association’s refining and exploration/production advocacy on U. S. Great Lakes and Gulf of Mexico (hypoxia), mercury and heavy metals. Filed comments on numerous EPA actions, coordinated advocacy visits to U. S. EPA, OMB, and technical EPA consultants on behalf of the petroleum sector. Liaison to Clean Air Act Coalition on revisions to Clean Air Act before Congress and EPA. On loan from API in 1998 to National Association of Manufacturers (NAM) for coalition management to revise criteria pollutant regulations (ozone and PM). Analyst of state legislation and Congressional actions & wrote testimony for association witnesses before State Regulatory Agencies, EPA, and national policy organizations including ECOS, NSCL, ALEC, etc. Presented testimony before state regulatory advocacy organizations.

Nov. 1991– March, 1994, Manager, Environmental, American Electronics Association, Washington, D.C. Regulatory advocacy on variety of Clean Air Act, RCRA, mercury, lead, and European Union product take back legislation (before DG 14 in Brussels).

Nov. 1983– Nov., 1991 Manager, Environmental Affairs, National Association of Manufacturers (NAM), Washington, D.C. NAM’s Regional Representative from 1983–1986 in Houston. Registered lobbyist on Clean Air Act & Clean Water Act, wrote policy papers & advocacy alerts and talking points. Lead Clean Air Act lobbyist; liaison to NAM Environmental Committee.

1982–1983 Special Assistant, U. S. Senator John Tower (deceased) and Legislative Assistant, State Representative Lamar Smith, 1981–1982 (part–time during college)

## **Education**

Trinity University, BA, Political Science/History (1982)

London School of Economics (1981–summer program through IES) (non–degree program); Johns Hopkins COVID19 virus tracing certification. Word, PowerPoint, Hawkfish & Survey Monkey.