



Theresa Pugh has been working for industry in regulatory advocacy since joining National Association of Manufacturers (NAM) in 1983. She has worked for a variety of trade associations including NAM, American Petroleum Institute (API), American Forest & Paper Association (AF&PA) and, with the American Public Power Association (APPA) from 2001-2015. While at APPA she was concerned with how the power sector would move from coal to generation largely with natural gas and renewables to comply with increased EPA regulations and market forces. In that capacity she managed a research project on natural gas conversion pointing to the many complexities for the power sector's new Clean Power Plan (a comprehensive CO<sub>2</sub> regulatory program that will dramatically alter the electricity sector). In addition to managing the extensive comments she worked on materials for the industry's rating agencies and state regulatory agencies to understand the dramatic changes that stretch far beyond environmental policy.

She served as Vice President of Interstate Natural Gas Association of America (INGAA) (2015-March 2016) where she managed the response to EPA's proposed methane NSPS for the pipeline industry. At issue was how this new pipeline/compressor station regulation can cause service disruptions for new pipelines and their customers including electric utilities and their customers.

In her new consulting capacity, she is working for an oil and gas client on non-fuel issues. She also is working on regulations under the new Toxics Substances Control Act (TSCA) law passed by Congress in summer, 2016. Her TSCA work focuses on "articles" made by major durable goods manufacturers that are made with chemicals covered by the new law.

Theresa has a unique understanding of the upstream, midstream, downstream energy sector and for the electricity sector as it transitions from coal to natural gas for baseload and peaking generation. Her uncommon set of experiences reflecting virtually the entire energy sector allowing electric utilities to understand the regulatory consequences of choosing natural gas for generation This includes the regulations on natural gas pipelines, compressor stations, and natural gas storage affecting price, delivery, and possible operational disruptions for generators. Pugh anticipates EPA regulations for electric utilities using natural gas under revised NAAQS after 2020 to enable utilities to plan and budget.

Her policy background offers insights into the need to ensure just and reasonable rates for electricity customers, what new generation issues that could negatively affect system reliability. She understands the importance of these regulatory issues on industrial and residential customers.

She has a BA from Trinity University in San Antonio, Texas and attended the London School of Economics (non-degree program). She worked for the Texas Legislature and U. S. Senator John Tower (R-Deceased). She lives in Alexandria, VA and is active with her neighborhood civic association.

Theresa Pugh is active as a member with the U. S. Chamber of Commerce' Environmental/Regulatory Reform activities, and is a member of NFIB and APPA.